# Fiscal 2017 Results

August 1, 2017



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# **Fiscal 2017 Highlights**

- Fourth quarter results capped off a solid year with 5% revenue growth and 200 bps of net earnings attributable to CDK margin expansion and 550 bps adjusted EBITDA margin expansion
- Continued progress in our business transformation
  - o MoveUp!
  - Workforce Efficiency and Footprint
  - Streamline Implementation
- Investments in product and improving customer experience resonating with our customers

A reconciliation of the most directly comparable GAAP measure to each "Adjusted" measure can be found in the tables accompanying our August 1, 2017 press release that we furnished to the SEC and posted to the "Financial Information" section of our Investor Relations website, <a href="http://investors.cdkglobal.com">http://investors.cdkglobal.com</a>.

# **Business Transformation Plan**

#### Key workstreams

	WORKSTREAM	DESCRIPTION
1	MoveUp!	Migrate customers to latest software versions; engineer to reduce customizations
2	Streamline implementation	Streamline installation and training process through improved technology, process, tools, and workflow
3	Enhance customer service	Decrease resolution times through optimized case management and technology- enabled, intelligent, user-driven support
4	Optimize sales and product offering	Adjust sales structure; reduce product complexity; expand bundling; optimize discount management; standardize pricing
5	Simplify quote to cash	Reduce business complexity through integrated go-to-market model that leverages an automated contracting process, SKU rationalization, and streamlined invoicing
6	Workforce efficiency and footprint	Increase efficiency through fewer layers and larger spans of control, geographic wage arbitrage, and reduced facility footprint
7	Strategic sourcing	Disciplined vendor management and vendor consolidation
8	CDK International	Comprehensive optimization across back office, R&D, implementation, and support

#### **Business Transformation Plan**

Q4 updates



#### MoveUp!

- Software versions under 400 from initial ~1500 level
- Exceeded Q4 target of 500 versions



# Workforce efficiency and footprint

- Closed 7 facilities in Q4
- Closed 20 facilities to date, exceeding original target of 18 closures by fiscal 2018



# Streamline implementation

 40% reduction in cycle times

#### **Fiscal 2017 Financial Results**

Total CDK; represents growth from Fiscal 2016

	GAAP		Adjusted	
Revenues	\$2,220.2	<b>↑ 5%</b>	\$2,220.2	<b>↑ 5%</b>
Earnings before income taxes	435.3	↑ <b>18%</b>	538.8	↑ <b>26%</b>
Net earnings attributable to CDK	295.6	↑ <b>24</b> %	360.8	↑ <b>31%</b>
Diluted net earnings attributable to CDK per share	1.99	↑ <b>32%</b>	2.43	↑ <b>40%</b>
	Net earnings attributable to CDK margin		EBITDA margin	
Margin	13.3%	↑ <b>200bps</b>	32.1%	↑ <b>550bps</b>

o FY2017 GAAP effective tax rate was 30.5% compared to 33.1% in FY2016; FY2017 adjusted effective tax rate was 31.8% compared to 33.8% in FY2016

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#### **Fiscal 2017 Financial Results**

By segment; represents growth from Fiscal 2016

	Revenues		Pretax Earnings			Pretax Margin	
	GAAP	Constant Currency Adjusted	GAAP	Adjusted	Constant Currency Adjusted	GAAP	Adjusted
Retail Solutions North America	\$1,600.7 ↑ <b>5%</b>	↑ <b>5</b> %	\$605.5 ↑ <b>26%</b>	\$606.2 ↑ <b>26</b> %	↑ <b>26%</b>	37.8% ↑ <b>620bps</b>	37.9% ↑ <b>630bps</b>
Advertising North America	307.6 ↑ <b>10%</b>	<b>↑ 10%</b>	44.4 ↑ <b>61%</b>	44.4 ↑ <b>61%</b>	↑ <b>61%</b>	14.4% ↑ <b>460bps</b>	14.4% ↑ <b>460bps</b>
CDK International	311.9 ↓ <b>1%</b>	<b>↑ 5%</b>	75.0 ↑ <b>23</b> %	75.0 ↑ <b>23</b> %	↑ <b>23%</b>	24.0% ↑ <b>450bps</b>	24.0% ↑ <b>450bps</b>

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#### **Q4 FY17 Financial Results**

Total CDK; represents growth from Q4 FY16

	GAAP		Adjusted	
Revenues	\$565.4	<b>↑ 4%</b>	\$565.4	<b>† 4%</b>
Earnings before income taxes	94.1	↑ <b>7%</b>	126.4	↑ <b>7</b> %
Net earnings attributable to CDK	58.7	<b>↑ 1%</b>	79.1	↑ <b>3</b> %
Diluted net earnings attributable to CDK per share	0.41	↑ <b>11%</b>	0.55	↑ <b>12</b> %
	Net earnings attributable to CDK margin		EBITDA margin	
Margin	10.4%	↓ 40bps	32.3%	↑ <b>390bps</b>

o Q4 FY2017 GAAP effective tax rate was 35.3% compared to 31.5% in Q4 FY2016; Q4 FY2017 adjusted effective tax rate was 35.7% compared to 33.1% in Q4 FY2016

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#### **Q4 FY17 Financial Results**

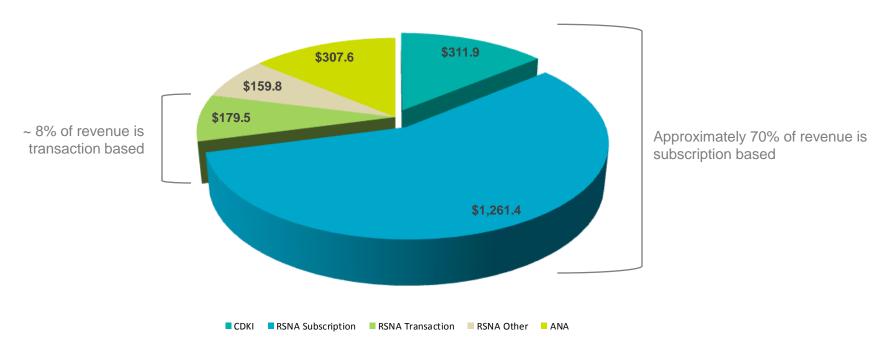
By segment; represents growth from Q4 FY16

	Revenues		Pretax Earnings			Pretax Margin	
	GAAP	Constant Currency Adjusted	GAAP	Adjusted	Constant Currency Adjusted	GAAP	Adjusted
Retail Solutions North America	\$406.6 ↑ <b>5%</b>	↑ <b>6</b> %	\$158.5 ↑ <b>20%</b>	\$159.2 ↑ <b>20</b> %	↑ <b>20%</b>	39.0% ↑ <b>460bps</b>	39.2% ↑ <b>480bps</b>
Advertising North America	77.5 ↑ <b>1%</b>	<b>↑ 1%</b>	12.9 ↑ <b>30%</b>	12.9 ↑ <b>30%</b>	↑ <b>30%</b>	16.6% ↑ <b>370bps</b>	16.6% ↑ <b>370bps</b>
CDK International	81.3 ↑ <b>3%</b>	↑ <b>7</b> %	19.9 ↑ <b>26%</b>	19.9 ↑ <b>26%</b>	↑ <b>27</b> %	24.5% ↑ <b>460bps</b>	24.5% ↑ <b>460bps</b>

o A reconciliation of the most directly comparable GAAP measure to each "Adjusted" measure can be found in the tables accompanying our August 1, 2017, press release that we furnished to the SEC and posted to the "Financial Information" section of our Investor Relations website, <a href="http://investors.cdkglobal.com">http://investors.cdkglobal.com</a>.

#### **Fiscal 2017 Financial Results**

#### Segment Revenues



Segment revenue details can be found in the tables accompanying our August 1, 2017, press release that we furnished to the SEC and posted to the "Financial Information" section of our Investor Relations website, <a href="http://investors.cdkqlobal.com">http://investors.cdkqlobal.com</a>.

#### **Fiscal 2018 Guidance**

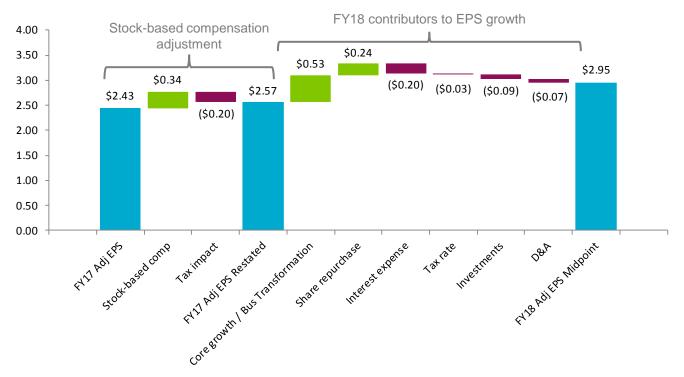
Total CDK; represents growth from Fiscal 2017

	GAAP	Adjusted
Revenues	↑ 4.0% - 5.0%	↑ 4.0% <b>-</b> 5.0%
Diluted net earnings attributable to CDK per share	\$2.37 - \$2.47 ↑ 19.0% - 24.0%	\$2.90 – \$3.00 ↑ 13.0% – 17.0%
Growth	Net earnings attributable to CDK  ↑ 11.0% - 14.0%	EBITDA ↑ 13.0% - 16.0%
Margin	Net earnings attributable to CDK margin 14.0% - 15.0%	EBITDA margin 35.0% - 36.0%

A reconciliation of the most directly comparable GAAP measure to each "Adjusted" measure can be found in the tables accompanying our August 1, 2017 press release that we furnished to the SEC and posted to the "Financial Information" section of our Investor Relations website, <a href="http://investors.cdkqlobal.com">http://investors.cdkqlobal.com</a>.

# Adjusted Earnings per Share Reconciliation

Total CDK; represents growth from Fiscal 2017



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# **Appendix**

### **Glossary of Non-GAAP Measures**

Within this presentation, we disclose the financial measures listed below on both a GAAP and a non-GAAP (adjusted) basis. The non-GAAP financial measures disclosed should be viewed in addition to, and not as an alternative to, results prepared in accordance with GAAP. Our use of each of the following non-GAAP financial measures may differ from similarly titled non-GAAP financial measures presented by other companies, and other companies may not define these non-GAAP financial measures, or reconcile them to the comparable GAAP financial measures, in the same way. A reconciliation between the following non-GAAP measures and their most comparable GAAP measure and an explanation of why management believes the non-GAAP measures are useful for both management and investors can be found at the end of the press release posted to our Investor Relations website, <a href="http://investors.cdkglobal.com">http://investors.cdkglobal.com</a>, in the "Financial Information" section and furnished by us to the SEC on August 1, 2017.

Non-GAAP Financial Measure	Comparable GAAP Financial Measure
Adjusted earnings before income taxes	Earnings before income taxes
Adjusted provision for income taxes	Provision for income taxes
Adjusted net earnings attributable to CDK	Net earnings attributable to CDK
Adjusted diluted earnings attributable to CDK per share	Diluted earnings attributable to CDK per share
Adjusted EBITDA	Net earnings attributable to CDK
Adjusted EBITDA margin	Net earnings attributable to CDK margin
Constant currency adjusted revenues	Revenues
Constant currency adjusted earnings before income taxes	Earnings before income taxes